







### PT ADARO ENERGY TBK



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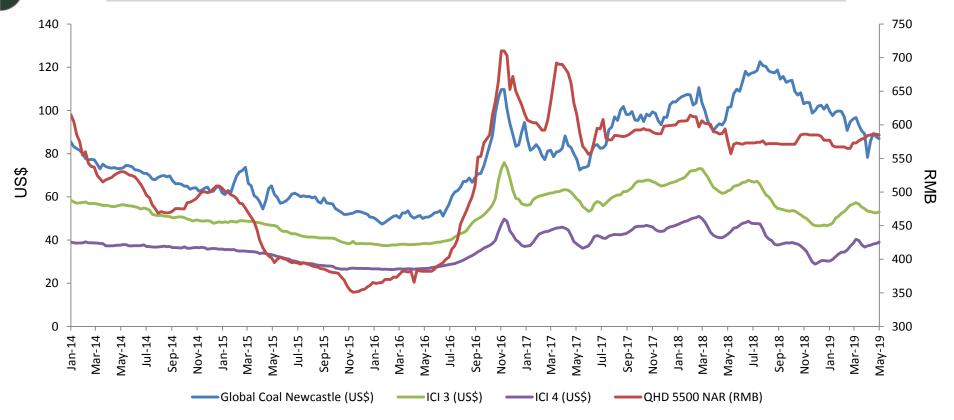
### Key questions:

- Recent trends in coal market and coal price?
- Adaro's performance in 1Q19?
- What is the update on Adaro's projects?
- What is Adaro's approach to ESG?



# Price performance of different thermal coal types



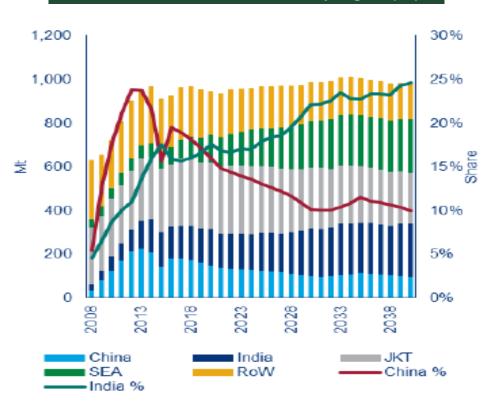


- As Indonesia enters into rainy season, disruption in mining, transportation and port operations has started to hit Indonesian coal producers and has supported prices for low to mid CV Indonesian coal.
- Market for GCN benchmark coal is relatively balanced as recovering supply from Australia will be able to meet the stronger demand.

# Positive demand outlook for thermal coal



#### Seaborne thermal coal demand by region (Mt)



- As China's dominant role in the seaborne market gradually cedes, Southeast Asia and the Indian subcontinent will become the key drivers.
- Global seaborne thermal coal demand is estimated to modestly grow to reach 1.1 Bt by 2035.
- In the short term, increased market uncertainty is expected as a result of policy measures.

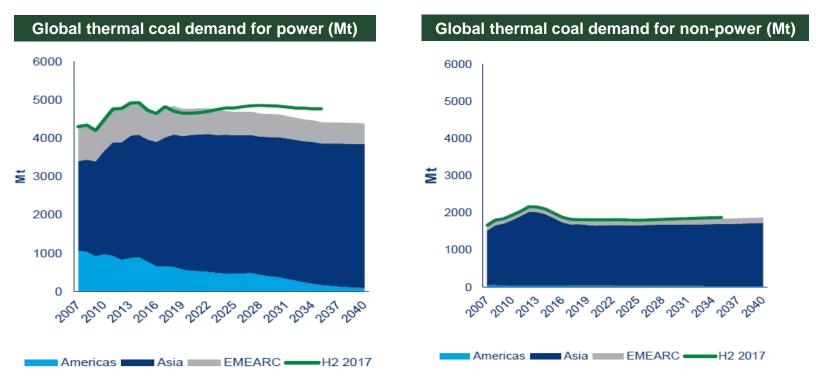
Note: JKT (Japan, Korea, Taiwan); SEA (Southeast Asia); RoW (rest of the world)

Source: Wood Mackenzie, Global thermal coal long-term outlook H1 2018: navigating through the energy transition



# non power





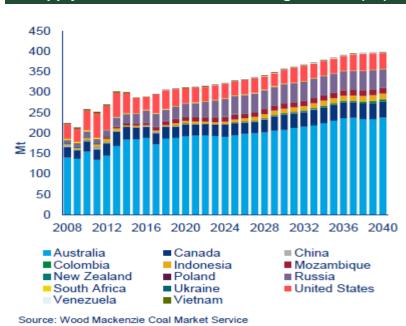
Source: Wood Mackenzie, Global thermal coal long-term outlook H1 2018: navigating through the energy transition

- Electrification in the developing world continues to drive coal demand.
- Approximately 300 GW of new coal plants are under construction in Asia today, and between 2018-2020 there will be ~13GW of coal fired capacity commissioning in Southeast Asia.
- Non-power demand is dominated by the demand for cement manufacturing and liquid fuel production.

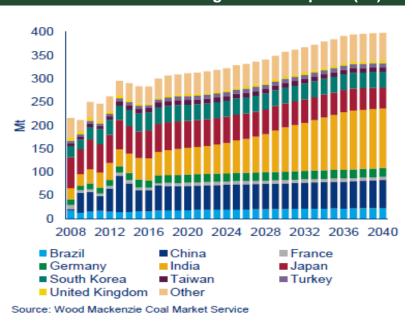
# Resilient outlook for metallurgical coal







Demand: Global metallurgical coal imports (Mt)

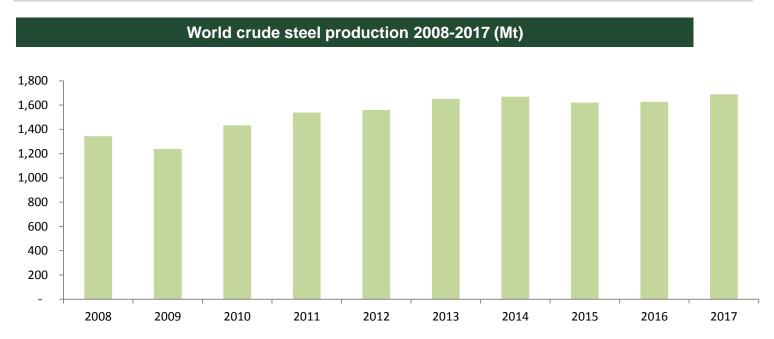


Source: Wood Mackenzie, Global thermal coal long-term outlook H1 2018: navigating through the energy transition

- As steel production and consumption continue to grow, so does the demand for metallurgical coal.
- It is expected that global seaborne demand for metallurgical coal will rise from 307 Mt in 2018 to 398 Mt in 2040.
- Australia dominates the supply of metallurgical coal, supplying more than 60% of seaborne requirement, while demand is dominated by China, India, Japan and South Korea.



### ...driven by firm steel demand



Source: World Steel in Figures 2018, World Steel Association

- Steel production is expected to continue its modest growth due to improvement in global economic growth, developing economies' unceasing focus on building infrastructure and increasing urbanization.
- Metallurgical coal is a major non-substitutable component in steel-making, and it is expected
  that the demand for met coal will follow the modest growth in steel demand.



# Performance of Adaro Energy

# Solid operational and financial results



OPERATIONAL	1Q19	1Q18	% Change
Production (Mt)	13.75	10.95	26%
Sales (Mt)	13.35	10.93	22%
OB removal (Mbcm)	61.50	54.05	14%
FINANCIAL (US\$ millions, unless indicated)	1Q19	1Q18	% Change
Net Revenue	846	764	11%
Core Earnings	166	109	52%
Operational EBITDA	323	273	18%
Cash	813	1,124	-28%
Net Debt	460	37	1143%
Capex	106	83	28%
Free Cash Flow	115	115	0%
Operational EBITDA Margin	38.2%	35.7%	7%
Net Debt to Equity (x)	0.10	0.01	900%
Net Debt to Last 12 months Operational EBITDA (x)	0.32	0.03	967%
Cash from Operations to Capex (x)	2.63	2.66	-2%

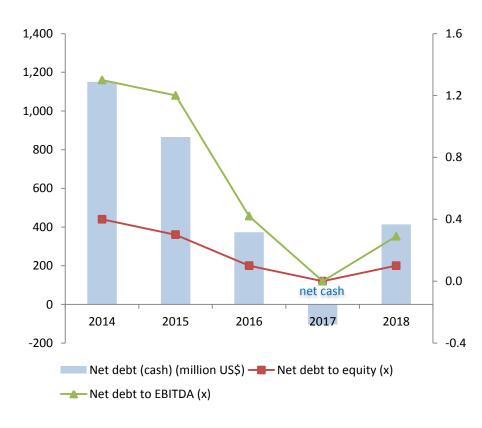


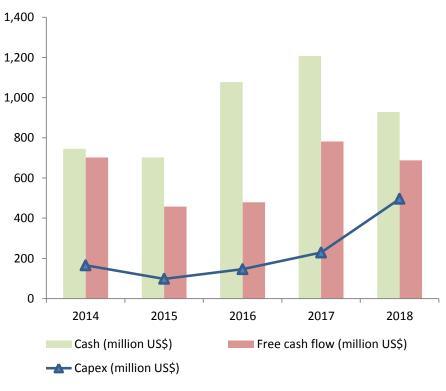
# Solid balance sheet and strong cash generation



#### Reduced debt and improved financial position

### Strong cash balance and free cash flow generation



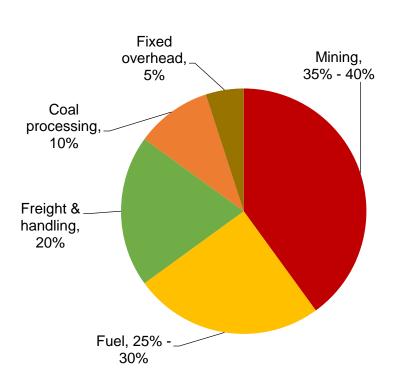




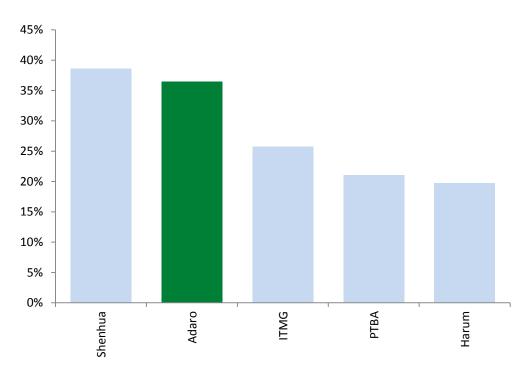
## Cost control – key in delivering adaro strong performance



#### Adaro's estimated coal cash cost breakdown (1Q19)



#### **Operational EBITDA margin**



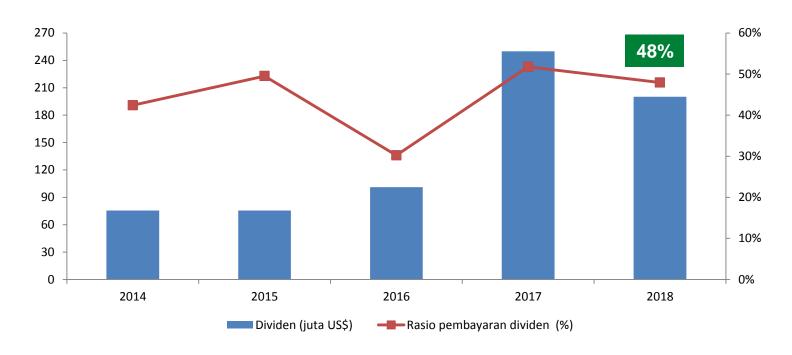
Source: Bloomberg, based on trailing 12M EBITDA

Adaro has one of the highest operational EBITDA margin among thermal coal peers





### Delivering shareholder's return



- We are committed to deliver return to our shareholders through consistent dividend payment.
- Dividend payout ratio since IPO in 2008 averages ~40% and in total we have paid more than US\$1.4 billion in dividend.
- We are paying total dividend of US\$200 million for 2018, which translate to a payout ratio of 48%.





# **Snapshot of Adaro Energy**



### Creating maximum sustainable value

### Strategy

### Action Plan

Organic growth from current reserve base

Production ramp up from non Al mines and mine planning

Al's production to stay flat and production growth from other mines

Focus on improving efficiency of coal supply chain and cost contol

Implementation of GPS tracking, mine-mouth power plant, and control of barge cycle time

Chip sealing of hauling road, dredging of channel etc have been initiatives in past that brought down costs substantially

Product diversification, Increase reserves, and locations

Acquistion of mines at different locations

Acquired coking coal concession in Australia

Continue to deepen integration and improve contribution from non-coal mining businesses

Improve mining contracting and logistics. Investment in power, water treatment facilities and land management

Significant contribution from noncoal mining businesses to EBITDA. 2,200 MW power plant in progress.





### Resilient integrated business model

### PT Adaro Energy Tbk (AE)<sup>1</sup>

1) Simplified Corporate Structure

### **Adaro Mining**

#### **Adaro Services**

### **Adaro Logistics**

**Maritim Barito** 

**Terminal (IBT)** 

storage

Coal terminal & fuel

#### **Adaro Power**

88.5% Adaro Indonesia (AI) South Kalimantan **Balangan Coal** 75% South Kalimantan Mustika Indah Permai 75% (MIP) South Sumatra 61% **Bukit Enim Energi (BEE)** South Sumatra Adaro MetCoal (AMC), 100% Central & East Kalimantan 10.2% **Bhakti Energi** Persada (BEP) East Kalimantan Kestrel Coal Resources<sup>2</sup> 48% Queensland, Australia

Saptaindra Sejati 100% (SIS) Coal mining and haulir contractor Jasapower Indonesia 100% (JPI) Operator of overburde crusher and conveyor Adaro Eksplorasi 100% Indonesia (AEI) Mining exploration **Adaro Mining Technologies (AMT)** 100% Coal research & development

Perkasa (MBP)
Barging & shiploading

Sarana Daya
Mandiri (SDM)
Dredging & maintenance
in Barito River mouth

Indonesia Multi
Purpose Terminal
(IMPT)
Port management &
terminal operator

Indonesia Bulk

100%

mir pla

Bh
(BI
Pa
0% poor
pro
Jav

Ta
0% Inc
Pa
poor
S.

100%

Makmur Sejahtera 100% Wisesa (MSW) Operator of 2x30MW mine-mouth power plant in S. Kalimantan **Bhimasena Power** (BPI) 34% Partner in 2x1000MW power generation project in Central Java **Tanjung Power** Indonesia (TPI) 65% Partner in 2x100MW power plant project in S. Kalimantan









# Eight business pillars – diversifying beyond coal



















- Adaro Energy is well aware of the cyclical nature of the coal industry and its impact to our business. Therefore we are diversifying our business model beyond coal mining and currently operates under eight business pillars.
- Adaro Energy has subsidiaries within each pillar that performs as independent profit centers and strive to keep expanding third-party business besides serving the Adaro Group.





# Adaro Mining





	Units	1Q19	1Q18	1Q19 vs. 1Q18
Coal Production	Mt	13.75	10.95	26%
Sales Volume	Mt	13.35	10.93	22%
Overburden Removal	Mbcm	61.50	54.05	14%
Strip Ratio	X			

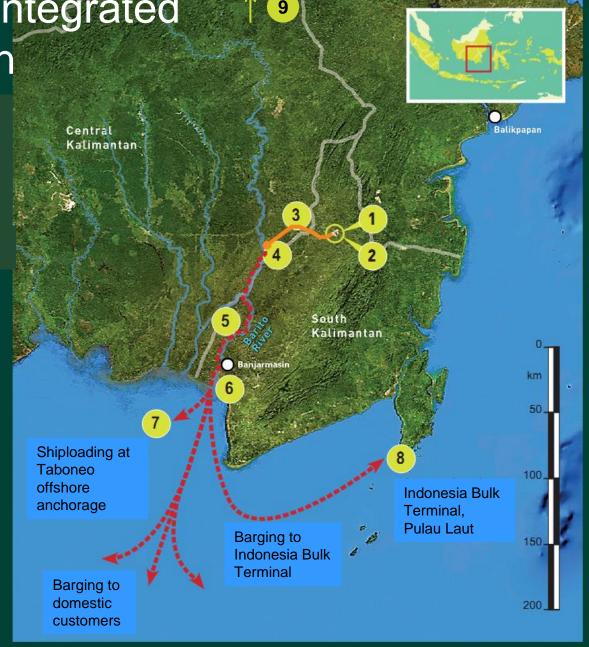
- We delivered on our operational guidance, posting a 4% y-o-y increase in coal production to 54.04 Mt, in line with 2018 guidance of 54 Mt 56 Mt.
- We achieved a slightly higher annual strip ratio than our guidance of 4.9x as favorable weather in the third quarter supported more overburden removal activities.



Adaro Energy's integrated coal supply chain

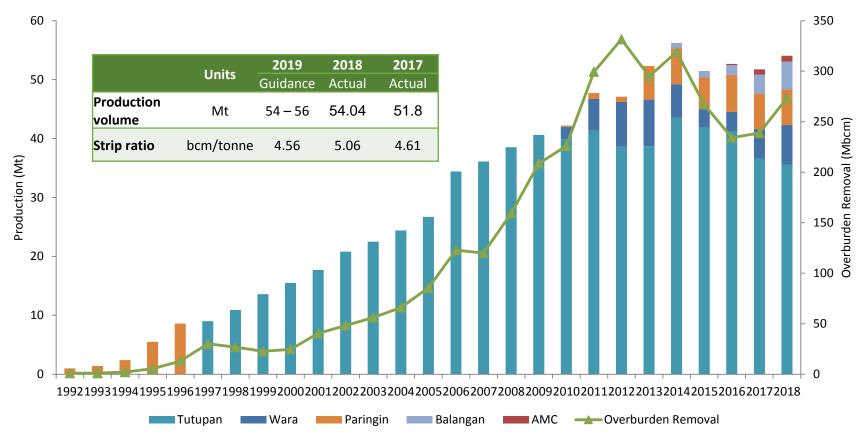
Adaro Energy's main thermal coal mines are located in South Kalimantan, and account for the majority of Adaro Group's coal production. Adaro Indonesia and other key subsidiaries form the main part of the coal supply chain with help from third-party contractors.

- Coal Concessions of Al and Balangan Coal Companies
- Contract mine operations by PT Saptaindra Sejati (SIS)
- Coal hauling road owned and operated by Adaro Indonesia
- Coal crushing and barge loading at Kelanis river bulk terminal by Adaro Indonesia.
- 5 Coal barging to the sea along Barito River by PT Maritim Barito Perkasa (MBP)
- River channel operation and maintenance by PT Sarana Daya Mandiri (SDM)
- Shiploading and sea barging by PT Maritim Barito Perkasa (MBP)
- 8 Coal terminal and fuel supply services by PT Indonesia Bulk Terminal (IBT)



# Over two decades of solid production performance





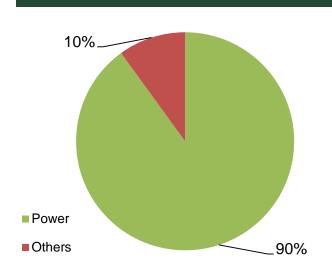
- Produce low to medium heat value coal with low pollutant content, ideal for power generation.
- Control over supply chain ensures timely delivery to customers.
- Continued focus on productivity, safety and sustainability will support value creation for shareholder.



# Strong customer base with focus on Emerging Asia

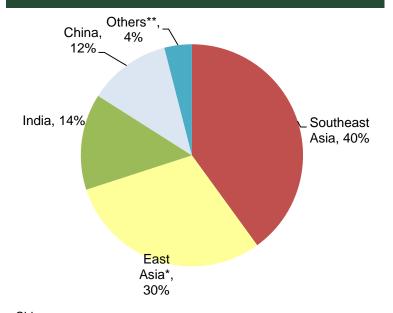


#### **Customer type by volume (1Q19)**



<sup>\*</sup> Others include cement, pulp & paper, and industrial

#### Geographical breakdown of customers (1Q19)

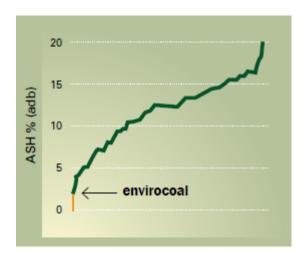


- \* Excluding China
- \*\* Others include Spain, New Zealand, United States, The Netherlands, Pakistan and Serbia
- Most customers are sovereign backed power companies, with over 50% have had a relationship for more than a decade
- Long-term volume contract with customers provide stability and volume visibility.
- Many of our contracts are reset annually, with a combination of negotiated, fixed and index-linked pricing.
- Strong relationship with many blue-chip investment-grade clients mitigates risk



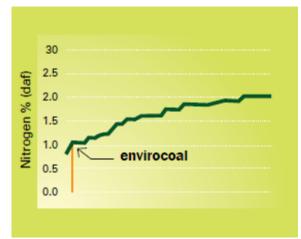


### Envirocoal – a positive energy



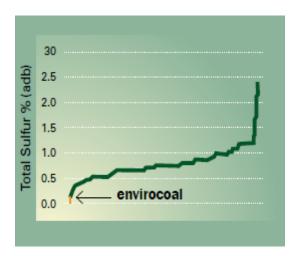
Ash content: 2%-3% (adb)

- Lowest ash content among coals produced for global export trade, providing consumers with significant cost savings.
- Blending Envirocoal with higher ash coal reduces the on-costs associated with ash disposal.
- Reduces deposition rates in boilers improving thermal efficiency and reducing maintenance costs.



Nitrogen content: 0.9% - 1.0% (daf)

- Envirocoal is amongst the 10 lowest coals by nitrogen content.
- Enables consumers to reduce the costs associated with removing nitrous oxides from the flue gases.
- Results in more net power for sale and lower electricity production cost.



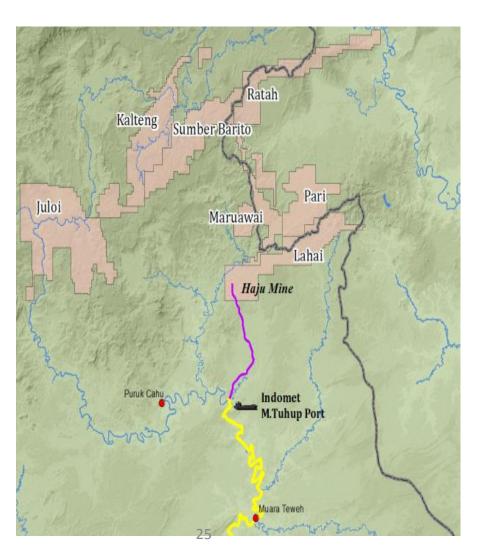
Sulfur content: 0.1% - 0.25% (adb)

- Envirocoal's ultra low sulfur content enables consumers to meet regulated standards and delay capital expenditure, reducing the cost of plant operation.
- Flue gas desulfurization units can cost up to 20% of the total capital expenditure of a new power station.



# Coking coal: Adaro MetCoal Companies (AMC)



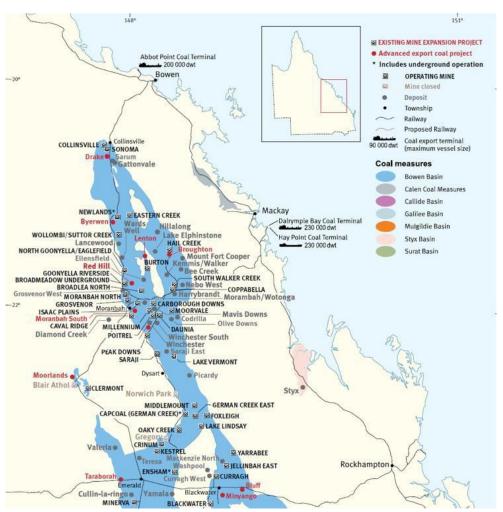


- Adaro Energy completed the acquisition of AMC from BHP Billiton for 7 CCOWs in Central and East Kalimantan.
- The transaction value was \$120 million for 75% of the properties.
   Adaro now owns 100% of the asset.
- In 2018, AMC produced 1.01 Mt of coal, 12% higher y-o-y and in line with guidance.





### Coking coal: Kestrel Coal Mine



- EMR Capital and Adaro Energy completed the acquisition of Rio Tinto's 80% interest in the Kestrel Coal Mine (Kestrel) on August 1st, 2018.
- This is Adaro Energy's first coal mining operations overseas.
- Kestrel is located 40 km north of Emerald in the Bowen Basin coal fields in Central Queensland and produces high volatile, high fluidity coking coal.
- Total saleable coal production for 2018 was 4.76 Mt.
- Since the acquisition, Kestrel has embarked on efficiency improvement programs throughout the business, resulting in a 40% higher coal production target y-o-y in 2019.





# Adaro Services and Adaro Logistics

# Ensuring operational excellence adaro

Strengthens Adaro's Earnings Profile as Contribution to Parent Co Increases

- Key part of our vertical integration.
- Ensures operational excellence, productivity improvement and timely reliable delivery to customers.
- Non coal mining business accounted for 20% of Adaro Energy EBITDA in 9M18. This contribution is expected to grow going forward.
- Actively pursue third-party revenue growth from these businesses.



		Units	1Q19	1Q18	1Q19 vs. 1Q18
010	Overburden Removal	Mbcm	54.10	41.43	31%
SIS	Coal Production	Mt	11.36	9.06	25%
MBP	Coal barging	Mt	11.79	9.83	20% <u> </u>



# Adaro Power

# Building the foundation of Adaro's future



	Bhimasena Power Indonesia	Tanjung Power Indonesia
Capacity	2x1000 MW	2x100 MW
Stake Acquired	34%	65%
Partner(s)	J-Power (34%), Itochu (32%)	Korea EWP (35%)
Location	Central Java	South Kalimantan
Development Progress	<ul> <li>Signed 25 years PPA with PLN</li> <li>Total Capex: US\$4.2 billion</li> <li>Concluded financing close on June 6<sup>th</sup>, 2016.</li> <li>Expected COD: 2020</li> <li>Expected coal requirement: 7 Mtpa</li> </ul>	<ul> <li>Signed PPA with PLN</li> <li>Total Capex: \$545 million</li> <li>Concluded financing close in Jan 2017</li> <li>Expected COD: 2019</li> <li>Expected coal requirement: 1 Mtpa</li> </ul>
Financing	Non-recourse project debt financing. Combination of ECA and commercial loan	Non-recourse project debt financing.  Combination of ECA and commercial loan
Debt vs. Equity	80:20	75:25
Construction Progress (2018)	Approximately 60%	More than 99%

- Commercially and financially attractive with solid IRR and low-cost long-term project financing.
- Creates captive demand for Adaro's coal and helps meet our domestic market obligation.
- Provides a stable revenue stream and helps to lessen volatility in Adaro's business model.





# Our Green Initiatives



# Balance of People, Planet & Profit adaro





- We strive to balance our responsibilities among the generation of profit, the utilization of planet and employment of people.
- Our corporate social responsibility programs focus five main areas: education. economic on development, health. environmental enhancement, and socio-cultural enrichment.
- Our environmental programs cover four main areas: land, air, water, and biodiversity.
- We are actively participating in renewable power plant projects and use latest Ultra-Super Critical technology at our coal-fired power plant.





### Delivering beyond compliance





#### **Biodiesel plant initiatives**

Adaro is a pioneer and the only mining company to own a biodiesel plant.

Launched in May 2011, this facility processes jatropha, palm and waste oil from our kitchen at the site as raw material in producing biodiesel.

#### Water treatment facilities

Adaro is a pioneer in processing waste water from mining activities into clean potable water.

We then distribute the clean water to surrounding communities as well as using it for internal consumption.

# Did you know?



The benefits of Ultra-Super Critical technology



#### **Higher efficiency**

USC steam conditions provide more than 10% higher thermal efficiency compared to subcritical technology.

Higher thermal efficiency means lower coal consumption used to generate per unit of electricity, which in turn, lowers emissions.



#### Lower pollution and emission

USC utilizes low NOx burner in fuel combustion process, fabric filter and FGD (Flue-Gas Desulphurization) in flue gas treatment process.

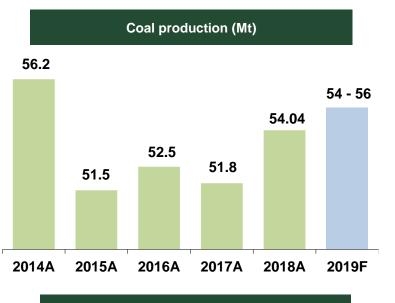
Low NOx burner will minimize NOx, Fabric Filter will collect the particulate (fly ash) and FGD captures SO<sup>2</sup>. The result is lower emission at almost 50% of World Bank requirement.

Adaro's 2x1,000 MW CFPP in Central Java will be a showcase of the latest high efficiency and more environmentally friendly power generation technology in Indonesia.

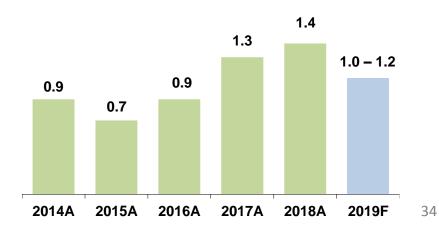




### Adaro Energy 2019 guidance



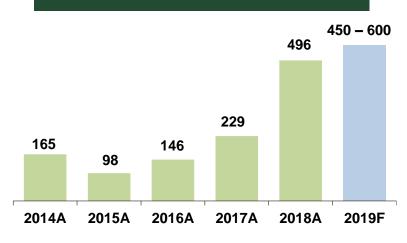
#### **Operational EBITDA (US\$ billions)**



#### Consolidated planned strip ratio (bcm/t)



#### Capital expenditure (US\$ million)





### Conclusions and takeaways

- Coal market is relatively balanced.
- Long term fundamentals for coal remains promising.
  - Indonesia, Southeast Asia and the Indian subcontinent will be the main demand drivers.
- Adaro offers a complete portfolio of coal products from low CV thermal coal to premium hard coking coal, providing us with flexibility in the coal market.
- We maintain a strong balance sheet, generate solid cash flow and execute strategic investment opportunities.
- We are committed to deliver return to shareholders through regular payment of cash dividend.





### Conclusions and takeaways

- Our resilient business model with eight business pillars is geared up to take more opportunities.
  - Multiple opportunities across the value chain.
  - Each engine of growth is expected to grow along with the growth of coal fired power generations in Indonesia and Southeast Asia.







Visit our website at:

# www.adaro.com

Our annual report is available for download here:











Thank you

